BYU PATHWAY WORLDWIDE

ANNUAL REPORT | 2017

temples of learning





> At BYU-Pathway Worldwide, we are constructing temples of learning—both in the lives of our students and in the organization that serves those students.
>
> *President Clark G. Gilbert, BYU-Pathway Worldwide Inauguration*

WHAT'S INSIDE

MESSAGE FROM THE PRESIDENT

3 | Building Temples of Learning

DATA & STATISTICS

17 | 2017 Facts & Statistics

YEARLY UPDATE

5 | Key Accomplishments

13 | Strategic Priorities

35 | In the News

FEATURE ARTICLES

7 | The Announcement of BYU-Pathway Worldwide

11 | Student Profile: Wendy Flores

19 | BYU-Pathway Worldwide Inauguration

27 | The Importance of Education

31 | Student Profile: Scott Mccarthy



BYU-PATHWAY WORLDWIDE ADMINISTRATION

Clark G. Gilbert, *President*

J.D. Griffith, *Vice President of Administration*
Andy Cargal, *Communications Director*
Gene Hayes, *Director of International Field Operations*
Bryan Justesen, *Director of Domestic Field Operations*
Troy Martin, *IT Systems Architect*

Jon Linford, *Vice President of Curriculum*
Kendall Peck, *Dean of Online Programs*
Bryan Pope, *PathwayConnect Curriculum Director*
Heather Porter, *EnglishConnect Director*
Alan Young, *Online Learning Managing Director*

Ben Packer, *Vice President of Student Success*
Lynne Anderson, *Dean of Students*
Nathan Relken, *Support Director*
Steve Thomas, *Success Network Director*

Marc Stewart, *Budget Officer*

EDITORIAL STAFF

Managing Editor: *Andy Cargal*
Editor: *Seth Nehring*
Writers: *Neal Buckles, Kylee Hale*
Project Coordinator: *Lynne Landon*
Lead Designer: *Angie Steggell*
Designers: *Amie Sabin, Merik Nielsen*
Photographers: *Mike Lewis, Brian Nicholson*

Message from the President

BUILDING TEMPLES OF LEARNING



"Constructing a temple of the Lord requires that we keep Christ at the center and build according to His plans. We must preserve that vision, so we don't get lost or give up when things get difficult."

"The First Presidency and the Church Board of Education announces today the creation of a new Church-wide higher education online organization to be called BYU-Pathway Worldwide."[1]

It's hard to believe it's been nearly a year since Elder Dieter F. Uchtdorf spoke those words during a live news conference — comprising a sentence that would forever change the face of Church-based higher education.

For me, the call to serve as president of BYU-Pathway Worldwide was like a homecoming. I was involved with the initial concepts for the Pathway program in 2008 — back before it even had an official name. (At the time we were calling it "Enrollment Enhancement II" — not exactly a name that rolls off the tongue!) When Pathway first launched as a BYU-Idaho pilot in 2009, none of us could have anticipated where the Lord would take it, now operating in more than 70 countries with nearly 40,000 students.

Over the past year we've seen remarkable blessings as we have created a new Church entity, begun the process of relocating nearly 50 full-time employees from Rexburg to Salt Lake City, and developed a set of strategic priorities to guide our work throughout 2018. But perhaps the most remarkable initiative we've been engaged in since the creation of BYU-Pathway Worldwide last February is a principle I spoke about in my inaugural address — that of building temples of learning.

I have a small woodcut block that fits in my hand and shows the Rexburg Idaho Temple when it was under construction. You can see its true form emerging, but it has not yet achieved its divine purpose and potential. It is a temple of learning, but one that is still taking shape.

BYU-Pathway Worldwide is also being developed as a temple of learning, and like the early Rexburg temple, it is still under construction. The organization and its offerings will grow and mature, and we will stay close to the plans the Lord has given and seek direction from those He has asked to watch over its construction.

Some of the ways we will build BYU-Pathway Worldwide over the coming year include efforts to improve student retention, redeveloping PathwayConnect courses to better prepare students for further higher education, and working closely with Area Presidencies to serve the regional educational needs of Church members. *(Read more about these initiatives on pgs. 13–16, "Strategic Priorities.)*

Most importantly, we will work more diligently to view BYU-Pathway's programs and resources from our students' perspectives, allowing us to see gaps in their overall experience and thereby improve the quality of our offerings. No matter how beautiful its structure, a temple must work to achieve its deeper purposes in Christ. We must do the same as we work to fulfill BYU-Pathway's purposes — to get the gospel down into students' hearts, to help students become capable learners, and to prepare students to lead and support families. In this sense, we recognize that we are also building temples in the lives of our students.

Our Church leaders have taught us repeatedly about the importance of education. Elder Uchtdorf has declared that education is a commandment,[2] and President Nelson has said that education is "a religious responsibility."[3] For the first time in the history of the Church, an affordable, locally delivered Church-based higher education can be offered wherever the Church is organized. As part of the team who shares that stewardship, we feel a great responsibility to construct this temple of learning into something the Lord can use to build His kingdom across the earth. I am grateful for the season ahead of us, and I give thanks to everyone in the extended BYU-Pathway family who makes this work possible.



CLARK G. GILBERT

President of BYU-Pathway Worldwide

1 Dieter F. Uchtdorf, CES Press Conference, February 2017

2 Dieter F. Uchtdorf, "Two Principles for Any Economy," Ensign, Nov. 2009

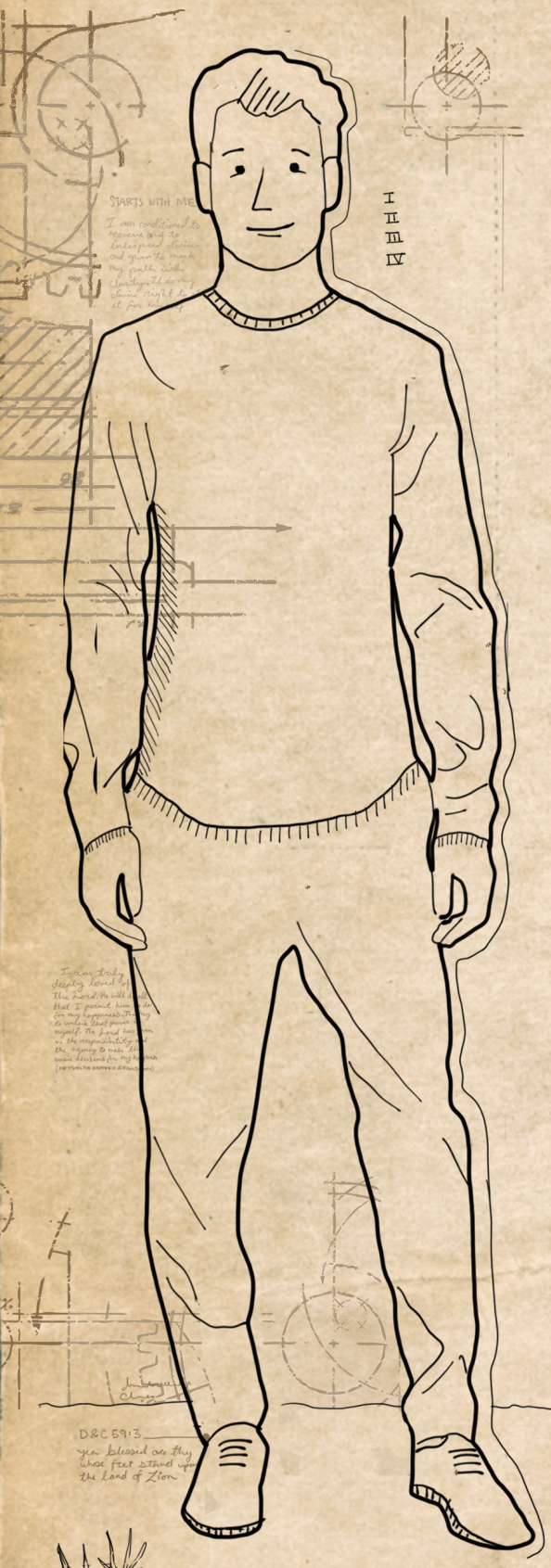
3 Russell M. Nelson, "Focus on Values," Liahona, Feb. 2013

DIAGRAM NUMBER 0001
a plan to increase in happiness and become what God wants for us

PLAN FOR THE COMPLETION OF

TEMPLES OF LEARNING

BYU PATHWAY WORLDWIDE



I. FAMILY



HOME & FAMILY

Successful marriages and families are established and maintained on principles of faith, prayer, repentance, forgiveness, respect, love, compassion, work, and wholesome recreational activity.

One most important and rewarding assignments are in the family. They are important because the family has the opportunity at the start of a child's life to put feet firmly on the gospel home.

(GENESIS 2:24) and they have brought forth children, sons and daughters of all the earth

FAMILY HISTORY WORK



The work of gathering Heavenly Father's family is not just for young people, and it is not just for grandparents. We are all responsible. This is the work of our generation.

And he shall turn the hearts of the fathers to the children, and the heart of the children to the fathers, lest I come and smite the earth with a curse.
(MALACHI 4:6)

ROOTED IN THE GOSPEL

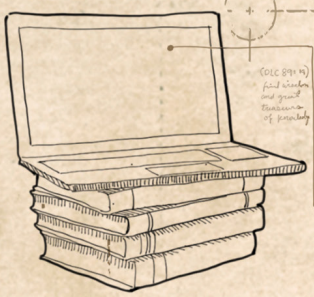
Love and Support

FAMILY IS FOREVER



Everyone has been sent into this earthly family unit

II. EDUCATION



(D&C 88:118) Seek wisdom and great treasures of knowledge

EDUCATION

As we become acquainted with truth in good sources of all kinds, we are better prepared to work in the world and serve in the Kingdom of God.

God wants to educate our minds, improve our skills, and perfect our abilities so we can be a better influence for good in the world, provide for ourselves, our family, and those in need and build God's kingdom.



HIGHER EDUCATION

In modern-day prophets have encouraged both men and women to get as much education as they can.

BYU-PATHWAY WORLDWIDE

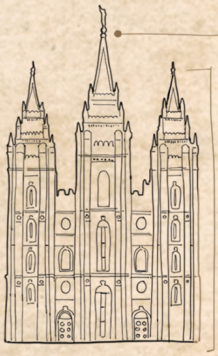
Designed to give students the competence and skills to succeed.

Low-cost educational opportunity that combines online courses and local gatherings.

Become Capable Learners



III. GOSPEL LEARNING



(D&C 109:8) established a house of God

HOUSE OF THE LORD

Literally the house of the Lord, the Lord visits His temples and they are the most holy of all places to worship. Building and using a temple properly are signs of the true church in any dispensation, including the restored Church in our latter days.

CHURCH SERVICE

The Sabbath is the day of the week set apart each week for rest and worship in this house.

That thou mayst more fully keep thyself unspotted from the world... go to the house of prayer. (D&C 59:9-10)



PRAYER

Yea, I pour my soul will give thereof to them that ask... therefore I will lift up my voice unto thee; yea, I will cry unto thee, My God, the rock of my righteousness.
(2 NEPHI 4:35)



Get the Gospel Down into their Hearts

STUDY SCRIPTURES



Did not our hearts burn within us, while he opened unto us the scriptures?
(LUKE 24:32)

IV. SERVICE & CHARITY



LIFT OTHERS

As you devote yourself to serving others, you will draw closer to Heavenly Father. Your heart will be filled with love. You will learn that service and sacrifice are ways to overcome selfishness.



(MOS 2:17) When ye are in the service of your fellow beings ye are only in the service of your God

SERVICE TO OTHERS

Because to others is an important characteristic of a disciple of Jesus Christ. A disciple is willing to bear other people's burdens and to comfort those who need comfort. Your Heavenly Father will meet the needs of others through you. There are many ways to serve others. Some of the most important services you can give will be within your own home.

You can also serve in your Church Assignments, school, and community. Often the most meaningful service is expressed through simple everyday acts of kindness.

BUILD THE LORD'S KINGDOM

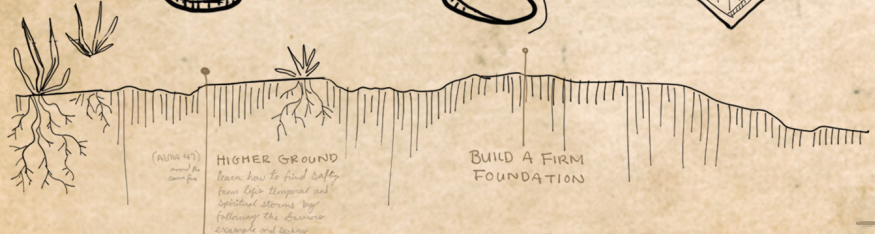
May the Kingdom of God go forth, that the Kingdom of Heaven may come.
(D&C 65:6)





MISSIONARY WORK

The Lord has declared that missionary work is the responsibility of all who follow Him.



(ALMA 47) sound foundation

HIGHER GROUND

Learn how to find safety from life's temporal and spiritual storms by following the Savior's example and seeking higher spiritual ground.

BUILD A FIRM FOUNDATION

KEY MILESTONES

This past year was filled with exciting developments, from the expansion of PathwayConnect into every area of the Church, the development of a new brand, and the inauguration of President Clark G. Gilbert.



Announcement of BYU-Pathway Worldwide

February 2017

Elder Dieter F. Uchtdorf announced the creation of BYU-Pathway Worldwide, assigning the stewardship for all Church online education programs to the new organization. President Clark G. Gilbert was announced as the organization's first president.

BYU-Pathway Employees Begin Relocation to Salt Lake

April 2017

When BYU-Pathway Worldwide was created, Elder Kim B. Clark announced that the headquarters would be in Salt Lake City, necessitating a move for all full-time employees. Throughout last summer, one-third of BYU-Pathway's full-time employees relocated to the Salt Lake area, with the remaining two-thirds staying in Rexburg until the summer of 2018.

PathwayConnect Now Available in All 25 Church Areas

April 2017

With PathwayConnect opening in India and Japan, BYU-Pathway is now available in all 25 areas of the Church.

Conducted Gap Analysis in Certificate Offerings

June 2017

Curriculum is now measured according to four criteria: employability, demand, consistent format, and online course standards. Each BYU-Idaho online certificate has been reviewed to identify gaps against each of these criteria. Significant progress has been made in being able to assess student performance against course outcomes and eliminate non-digital media in most certificate courses.



Strengthened Student Service Model

August 2017

Advising was merged into BYU-Pathway's support center, allowing for 16 part-time employees to be reallocated to BYU-Pathway's new mentoring services that will provide a more in-depth touch point to at-risk students.



Launched "We Want You Back" Outreach Campaign

August 2017

BYU-Pathway launched the "We Want You Back" campaign, targeted toward students who a) discontinued their education at BYU-Idaho prior to earning a bachelor's degree or, b) did not complete PathwayConnect. More than 50,000 students were contacted, and 1,140 registered for courses as a result of the outreach campaign.

Audited PathwayConnect Courses

September 2017

BYU-Pathway Worldwide has identified and implemented improvements to PathwayConnect courses. This included attendance reporting, lead-student lessons, and consistency across syllabi and instructor notes. In addition, the first-semester experience was simplified to help students become familiar with online learning. The first gathering was also refocused around the importance of PathwayConnect's mission.

Record Annual Enrollment

September 2017

With fall enrollments included, 2017 total student enrollment for PathwayConnect and BYU-Idaho online-degree students came to 38,927 — the highest ever in the history of the organization.

Inauguration of President Clark Gilbert

November 2017

Clark G. Gilbert officially became the first president of BYU-Pathway Worldwide on November 16, 2017. President Russell M. Nelson presided at the event and installed President Gilbert in his new role.

(See inauguration feature on pg. 19)

New Website and Branding Implemented

October 2017

After more than two years of research and preparation, BYU-Pathway Worldwide launched a new website, designed to give potential students an easier way to learn more about the organization. The new website features BYU-Pathway Worldwide's new logo and branding, enhanced navigation and descriptions of program content, improved tools, and much more. Visit the website at byupathway.lds.org.



Certificate and Degree Recipients Climbs Above 2,500

December 2017

The total number of BYU-Idaho certificates and degrees awarded to PathwayConnect alumni surpassed 2,500. As of the end of Fall Semester 2017, 630 certificates, 1,129 associate degrees, and 912 bachelor's degrees have been awarded to graduates of PathwayConnect. More than 15,000 students were enrolled in a BYU-Idaho degree program throughout 2017.



Pathway employees gathered in a conference room waiting for the press conference where BYU-Pathway Worldwide would be announced.

THE ANNOUNCEMENT OF BYU-PATHWAY WORLDWIDE

UNITED IN FAITH AROUND THE WORLD

Pathway employees, missionaries, and students shared their excitement for BYU-Pathway Worldwide

BY NEAL BUCKLES



Nearly 30 Pathway employees gathered in a conference room the morning of February 7, 2017, waiting for news about the future of the program.

Earlier that morning at 9:33 a.m., the Pathway team received an email from BYU-Idaho President Clark Gilbert that read, "I am in Salt Lake City this morning for an important announcement about the CES Initiative and Pathway. The announcement will be made at 10 a.m. this morning and will be shared live on the Mormon Newsroom Facebook page…. I look forward to talking with you soon."

Just three paragraphs into the news conference, Elder Dieter F. Uchtdorf uttered a single sentence that would change lives — lives of these employees and their families, and the lives of millions of Church members in the years to come.

"The First Presidency and the Church Board of Education announces today the creation of a new Church-wide higher education online organization to be called BYU-Pathway Worldwide…. This organization will have responsibility for all online certificates and degree programs offered within the Church Educational System."[1]

In the modest conference space converted from two old boys' dorm rooms, there were audible gasps, cheers, and even tears as employees contemplated the gravity of the announcement for themselves, their families, and for the Church as a whole. The last time a new Church educational entity had been established was nearly 20 years prior when President Gordon B. Hinckley announced the

"We feel called to this work and know that in our extremity the Lord will bless both this program and our family."

change of Ricks College from a two-year institution to a four-year university to be called Brigham Young University-Idaho.[2] And with the announcement of BYU-Pathway Worldwide on February 7, a new chapter was being written, one that would "move the blessing of education … out into the lives of men and women everywhere."[3]

Responding to the Call with a Pioneer's Heart

In the weeks and months following the announcement, things slowly began to take shape for the new organization. Under the direction of Clark Gilbert, BYU-Pathway's newly appointed president, strategic priorities were formed to guide BYU-Pathway's efforts, some new jobs were created, and full-time employees began the process of moving their homes and families from Rexburg, Idaho, to Salt Lake City.

Through all of these important changes, employees at BYU-Pathway Worldwide responded with hearts full of faith and a desire to do the will of the Lord. Many employees expressed feelings of excitement for the program, trust in the Lord, and anticipation for the things to come.

John Wilson, one of BYU-Pathway's area managers, was among the many employees who responded to changes with positivity and love. After hearing the news about BYU-Pathway, John immediately went home and shared it with his family. That night he stayed awake looking for new homes online until 5 a.m. When the excitement of the announcement abated, and the doubt crept in, John was reminded of a story about the Mormon pioneers that strengthened his faith and resolve that he was doing the Lord's will.

"I thought about the pioneers when they struggled to eat," said John. "They had run out of food and all they had was water and leather hides. They did the best they could and they boiled the hides to soften them up. Before they ate them they asked the Lord to bless their stomachs. Not to change the food, but to change their stomachs so that they could digest the leather hides. That story reminded me that my fellow Pathway employees and I need to pray for the courage to make changes that will be hard, but that will bless the lives of our program and students."

Bryan Pope, BYU-Pathway's curriculum director, was strengthened by his testimony of faith and trust in the Lord. Bryan has deep roots in Rexburg — his great grandfather helped to settle the town in the late 1800's. Bryan and his wife, JaNan, had wanted to raise their family in the midst of that legacy. But when employees were invited to join BYU-Pathway in Salt Lake City, Bryan and JaNan did not hesitate.

"The news of the announcement has become a waypoint in our lives," Bryan said. "It is a point that JaNan and I will look back on and mark the progress of our faith and our testimonies of Jesus Christ. It marked the day that we decided that living in my great grandfather's legacy is insufficient, and that we need to harness his pioneering spirit and forge our own legacy of faith. We feel called to this work and know that in our extremity the Lord will bless both this program and our family."

Excitement in a Call to Serve

Dozens of Pathway Church-service missionaries also responded to the creation of BYU-Pathway with excitement and hope.

When Sister Richards, a Pathway missionary in London, England, first heard the announcement, she recognized the Lord's hand in the creation of BYU-Pathway Worldwide.

"What a blessing it is that the leaders of this Church have seen the impact that PathwayConnect has across the world," Sister Richards said. "We feel privileged to be a part of the BYU-Pathway experience. As one of our students simply states, 'PathwayConnect is a miracle.'"

Elder Kimball, a Pathway missionary in Arlington, Texas, also saw the impact that a new CES organization would have on future students around the world.

"We have seen students become fully engaged in living the gospel of Jesus Christ," he said. "When BYU-Pathway was announced, we knew that even more opportunities and blessings for education would be available to many more Church members around the globe."

BYU-Pathway Announcement: President Oaks, Elder Uchtdorf, President Gilbert, and Elder Clark after the press conference announcing the creation of BYU-Pathway Worldwide



Anticipation for the Blessings of Education

Not long after the announcement, hundreds of Pathway students expressed their thoughts and feelings about the new organization.

"BYU-Pathway has been a blessing for me and for my family," said Canon Bukhari, a PathwayConnect student from Pacific Grove, California. "I went back to school after 16 years, and it has been an amazing learning experience. I am grateful that I can learn more and increase my understanding of the Book of Mormon. I am looking forward to this great blessing."

Gwen Hogg, a student from Nampa, Idaho, said that she looks forward to the blessings that others will receive because of BYU-Pathway.

"I'm so excited for all the lives this program is going to change," said Gwen. "I'm so grateful for BYU-Pathway. I completed PathwayConnect and then received my bachelor's degree online from BYU-Idaho. I finally completed a teacher certification program, and now I'm a certified kindergarten teacher! Not only did it change my life and my family's life, but now it's changing my students' lives. BYU-Pathway is definitely going to bless the whole world."

"The First Presidency and the Church Board of Education announces today the creation of a new Church-wide higher education online organization to be called BYU-Pathway Worldwide.... This organization will have responsibility for all online certificates and degree programs offered within the Church Educational System."

FOOTNOTES

1. "Church Announces BYU–Pathway Worldwide, a Global Higher-Education Organization," Mormon Newsroom, Feb. 7, 2017.
2. Announcement: Ricks College to Become BYU-Idaho," BYU-Idaho Foundational Addresses, June 21, 2000.
3. Henry B. Eyring, "Ricks College Inaugural Response," Dec. 1971.



During her time in PathwayConnect, Wendy Flores gained a deeper conversion to the gospel and a desire to share her testimony with others.

INSPIRED AND PREPARED TO SERVE

BY KYLEE HALE

Friends and family sat in anticipation as Wendy Flores opened the large white envelope. Tears of joy and excitement filled her eyes as she began to read the words on the paper.

"Hermana Flores," the letter began. "You are hereby called to serve as a missionary of The Church of Jesus Christ of Latter-day Saints. You are assigned to labor in the Colombia Medellin Mission." Wendy felt an immediate love for the people of Colombia wash over her.

Months prior, Wendy concluded a year of studies with PathwayConnect — an opportunity that not only inspired and prepared her to serve a mission, but led her to continue learning English and pursue her love of teaching by earning a certificate in teaching English as a second language.

Sacrifice Led Wendy to New Opportunities

"I didn't know much about English when I started PathwayConnect," Wendy said.

When she began her courses in PathwayConnect, she had been studying at an English learning center in Lima, Peru, but she never had the opportunity to speak with native English speakers. Hoping to develop her skills in the language, Wendy enrolled in PathwayConnect and worked hard with her speaking partner to reach her goals.

"I can now understand everything that everyone tells me," she said.

Along with learning the English language, Wendy gained a deeper understanding of the gospel and the callings she would fulfill in the years to come. The time and money Wendy sacrificed to travel an hour to and from her PathwayConnect gathering each week led to an important, life-changing decision.

"While I was in PathwayConnect, my desire to go on a mission began to grow," Wendy explained. "One day while I was studying the scriptures for one of my courses, I felt a strong desire in my heart to serve a mission. I had always loved serving and sharing my testimony with others — with the way I felt and the confidence I was gaining in my studies, I decided to serve a mission."

"PathwayConnect not only prepared me to set goals for myself," Wendy said. "But it helped me in my leadership position to be an example to the sisters in my mission."

PathwayConnect Prepared Wendy to Serve

Leaving her home in Peru, Wendy felt prepared to apply the talents she had developed while in PathwayConnect as a missionary. The scripture study, goal-setting, and time management skills she learned in PathwayConnect prepared her to serve and teach the people of Colombia.

"PathwayConnect helped me apply all that I needed to serve a mission. I became more self-sufficient and responsible — I was able to not only serve the people I taught, but other missionaries as well," Wendy explained.

When Wendy was assigned as a lead sister missionary, she often reflected on her time as a lead student in PathwayConnect to help her prepare and conduct trainings and other meetings. These experiences gave her the confidence to facilitate discussions and meetings as she led and served her fellow missionaries.

"PathwayConnect not only prepared me to set goals for myself," Wendy said. "But it helped me in my leadership position to be an example to the sisters in my mission."

Wendy Found Direction for Her Life

In serving others, Wendy felt her passion for teaching growing even stronger. She had enjoyed it before; in fact, prior to her mission she was called to teach in the primary at church. But her service in the mission field confirmed her love for the work and guided her educational goals.

"My mission president told me that teaching was a gift my Heavenly Father gave me," Wendy recalled. "When I found the TESOL certificate program through BYU-Idaho Online, I said to myself, 'this is a program that speaks to me.' I just love teaching people!"

Soon after returning from her mission, Wendy prayerfully applied to BYU-Idaho Online to start pursuing a certificate and her dream.

A Start to the Rest of Her Life

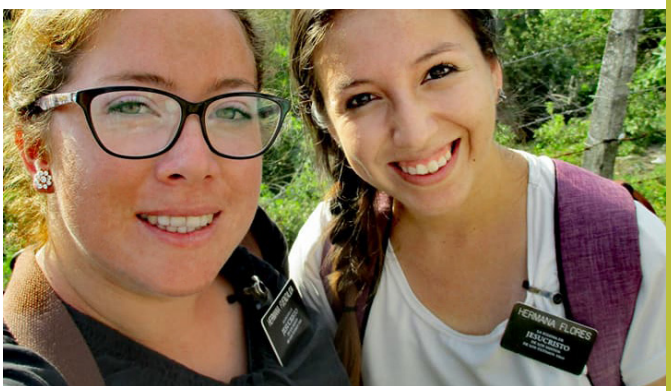
Wendy sat at her computer with heart pounding and great anticipation as she opened the email from BYU-Idaho Admissions. To her relief and excitement, the email read, "Congratulations! You have been accepted into Brigham Young University-Idaho."

As she has witnessed her dreams come true, Wendy has often thought back on her time in PathwayConnect as a preparation for the life she is now living.

"PathwayConnect and BYU-Idaho Online are beautiful programs. They help so many students develop talents and English skills," Wendy said. "I am so blessed. These programs give opportunities to so many students around the world — like me! I am here in Peru, but I am learning so much!"

Wendy is currently pursuing a TESOL certificate through BYU-Idaho Online. After completing the certificate, she hopes to continue her education locally or on BYU-Idaho's campus with a degree in international studies.

PathwayConnect helped Wendy develop important skills and find her direction in life. Visit byupathway.lds.org to learn what PathwayConnect can do for you! ■



Wendy (right) served 18 months in the Colombia Medellin Mission.

STRATEGIC PRIORITIES

The following strategic priorities will direct BYU-Pathway's efforts during the upcoming year.

1 Establish BYU-Pathway Worldwide as a New Church Entity

After its creation in February 2017, BYU-Pathway Worldwide became a separate CES entity. This included creating a new budget, beginning to move employees from Rexburg to Salt Lake City, creating a model for scaled enrollment, building formal integrations with BYU-Idaho, and developing needed IT systems architecture.

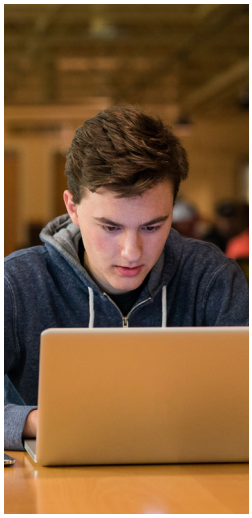
- **Formalize Connections with BYU-Idaho**
  BYU-Pathway will continue to strengthen its relationships with BYU-Idaho and other CES institutions through the creation of what we call exchange teams. These teams will strengthen the communication and data sharing between BYU-Pathway and its partners, allowing independent organizations to work more closely together.

- **Expand Administrative Systems and Forecasting Capabilities**
  BYU-Pathway is redeveloping its administrative system that will store and manage BYU-Pathway's student and program information. This system will improve the overall student experience, provide greater cooperation between CES institutions, increase data visibility, allow more flexibility in program offerings, and create better enrollment forecasting tools and student insights.



2 Strengthen Student Retention

At the heart of BYU-Pathway Worldwide is the desire to help students overcome obstacles that prevent them from growing academically and spiritually. This includes mentoring struggling students who may be at risk of withdrawing, and acquiring better data that will inform decisions and drive change.



- **Establish Student Mentoring Model to Strengthen Retention**
  BYU-Pathway Worldwide is working to improve student retention — particularly from first to second semester in PathwayConnect. Efforts to do this include creating mentors for students and piloting retention software that predicts needs and enables direct student engagement. This retention software will provide a tool for mentors, Church-service missionaries, online instructors, and BYU-Pathway administrators to use when assisting at-risk students.

- **Develop Data Protocol and Predictive Analytics**
  BYU-Pathway will establish a data analytics architecture that will identify student risk. Sometimes that risk is native to the students' prior life situation, and sometimes it is revealed through behaviors in the program such as attendance, course log-in activity, and mid-stream academic performance. BYU-Pathway is building the data protocols and predictive capabilities so it can better assess and support individual student needs.

3 Strengthen the Online Student Experience

BYU-Pathway desires to provide students a high-quality and seamless educational experience as they move through the organization's online programs. This includes developing a comprehensive student portal and tightening the gaps in the student life cycle.



- **Create a Student Portal**
  BYU-Pathway is creating a student portal that will serve as a student's one-stop resource for accessing and registering for courses, paying tuition, making a degree plan, accessing advising, getting general help, and more. The portal will also deliver key messages to students based on their program and status.

- **Build Student Service Model**
  BYU-Pathway is working to better help students by providing three levels of service: Level 0 (self service/automation), Level 1 (live call-center support), and Level 2 (more individualized services). The primary goal will be to have most students solve their issues through Level-1 and Level-0 support by improving the ease and effectiveness of those services.



4 IMPROVE CURRICULUM

As the Church's steward for online learning, BYU-Pathway strives to better its programs and course offerings for students around the world. This includes revising curriculum, better preparing students for further studies, and developing resources to help students succeed.

- **Strengthening PathwayConnect Curriculum**
  In 2018, PathwayConnect courses will be redeveloped, with the third-semester curriculum changing to include both a one-credit college success course and the first course of a BYU-Idaho certificate. This model is designed to help students more easily transition from PathwayConnect to a BYU-Idaho online degree program.

- **Align Degree Curriculum to Fit BYU-Pathway Criteria**
  BYU-Pathway will partner with BYU-Idaho to design new degree structures comprised entirely of stackable certificates. Current certificates will be modified and new ones will be proposed to better fit BYU-Pathway's criteria of employability, student demand, consistent degree formats, and online course standards..

5 ESTABLISH A SCALABLE PRIESTHOOD MODEL

BYU-Pathway is a resource to the Church. Working with local and area priesthood leaders, the organization looks to improve the lives of Church members throughout the world and provide students with an applicable and valuable education in their local area.

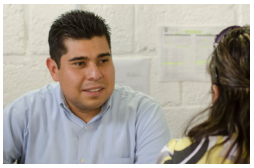


- **Create Area Education Plans**
  BYU-Pathway will continue working with Area Presidencies to create education plans for each Church area. These plans are designed to assist Church leadership in providing opportunities for Church members to grow spiritually, temporally, and educationally and will consist of area-specific data regarding BYU-Pathway's programs, professional development workshops, and career partnerships with local businesses.

- **Deepen Relationship with Self-Reliance Services (SRS)**
  BYU-Pathway has begun implementing formal reporting and communication with Self-Reliance Services in Salt Lake City and in each area of the Church. This includes collaborating on SRS's education track and EnglishConnect, cross training between SRS and BYU-Pathway area managers, research regarding relevant employment sectors in international areas, and working to create a unified online portal for priesthood leaders.

6 LAUNCH ENGLISHCONNECT

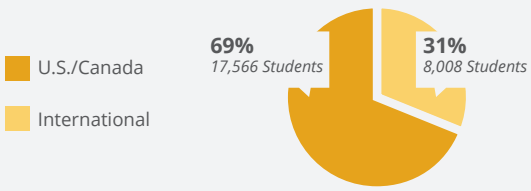
EnglishConnect helps individuals develop English proficiency to increase their educational and employment opportunities. EnglishConnect is being developed in collaboration with several other Church departments and includes three program levels ranging from novice-low to intermediate-high, based on a person's proficiency level.



- **Expand EnglishConnect Pilot**
  In 2017, BYU-Pathway began piloting EnglishConnect 1 and 2 in 11 stakes in Mexico, and conducted proof-of-concept tests for EnglishConnect 3 in two locations in Utah. During 2018, BYU-Pathway plans to expand its tests to additional areas.

FACTS & STATISTICS | *2017 Annual Data*

PathwayConnect



25,574
PathwayConnect Students

38,
Total BYU-Path
Unduplicated S

30% of PathwayConnect participants are first-generation university students

3.23
Average GPA

PATHWAYCONNECT SITES

517
Open Sites with Students

234 U.S./Canada
283 International
76 U.S. States
43 Countries

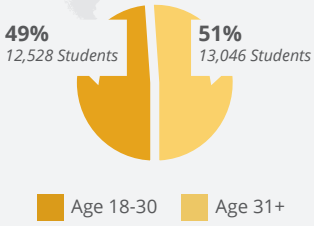
Largest U.S. Site
Orem, Utah (1,120 students)

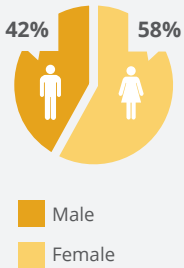
Largest International Site
Ikeja, Nigeria (269 students)

2,473 PathwayConnect Missionaries

AGE & GENDER

31
Median Age





U.S. & Canada
37% | 63%

International
53% | 47%

ACADEMICS

30,578
PathwayConnect Graduates
Students who have completed PathwayConnect's year-long curriculum

Retention

1st to 2nd Semester: 71%

2nd to 3rd Semester: 86%

3rd Semester to Completion: 87%

41%
BYU-Idaho Matriculation
Average percentage of PathwayConnect graduates who enroll in a BYU-Idaho degree program

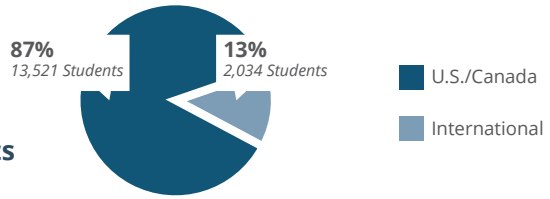
927

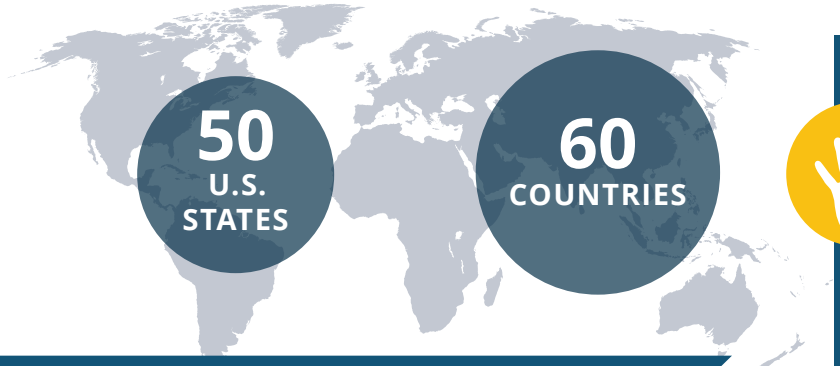
way Worldwide
tudents in 2017

BYU IDAHO | Online

15,555

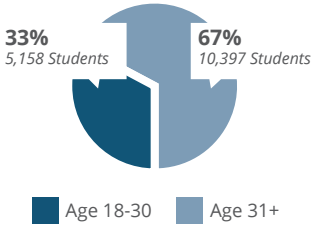
BYU-Idaho Online Students

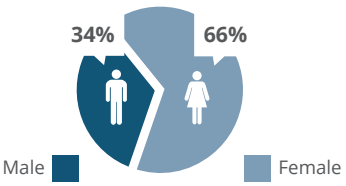




AGE & GENDER

36
Median Age





U.S. & Canada



International



ACADEMICS

3.22
Average GPA

Credit Load

Annual Average: 13.4
Semester Average: 5.9

Most Popular Programs

1. **Business Management (24%)**
2. **Marriage & Family Studies (15%)**
3. **University Studies (12%)**
4. **General Studies (10%)**
5. **Public Health (6%)**

GIVE ME 5

Give Me 5 is an initiative aimed at helping international students earn a certificate comprised of just five BYU-Idaho online courses. As of the end of 2017, 249 international students have earned a certificate.

MOST POPULAR CERTIFICATES

International

1. **Commercial Fundamentals (20%)**
2. **Business Management (17%)**
3. **Computer Information Technology (12%)**

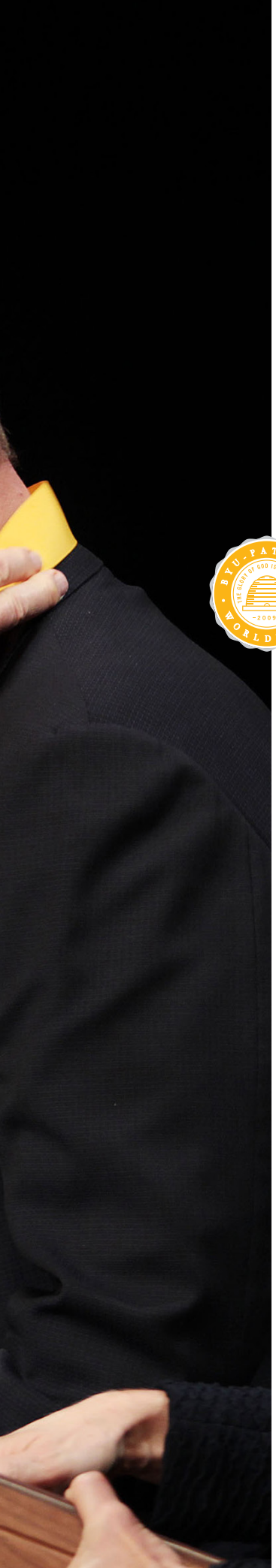


90%

of international students who complete a certificate go on to pursue an associate and/or bachelor's degree.

Of international students who do not complete a certificate, only 64% continue their degree program after the first year.





President Clark Gilbert receives a BYU-Pathway Worldwide medallion from President Russell M. Nelson as part of the inaugural ceremony.

BYU-PATHWAY WORLDWIDE

INAUGURATION

A Temple Under Construction

BY SETH NEHRING

"The theme for this inaugural response is the temple under construction."

The spiritual prompting came like a "bright light." Despite being nearly midnight, and despite having a different theme previously selected, Clark Gilbert put everything else out of his mind and spent the next two hours crafting a new introduction to his inaugural response, which was already in its ninth revision. The late-night flurry was followed by another round of edits and revisions the following morning.

> **"At BYU-Pathway Worldwide, we are constructing temples of learning — both in the lives of our students and in the organization that serves those students."**[1] – *Clark Gilbert, Inaugural Response*

As he added the new introduction to his previous draft, it was as though the entire talk had been written for this theme — "as if the Lord knew this is where it was going, and I just had to get there."[2]



Clark Gilbert was inaugurated as the first president of BYU-Pathway Worldwide.

Temples Under Construction

Temples have long been a symbol of faithful Church members and a metaphor for the growth and development of the Church over time.[3] When the Kirtland temple was first built in 1833, it was the first of this dispensation and its pioneer construction represented the consecrated sacrifice of the saints in their extremity. And yet, even as many glorious visions and revelations were received at that time, only a small portion of the temple ordinances were revealed in Kirtland. The temple was being restored, but it was still a work in progress.

"[T]he initiatives of the Lord 'move in their times and their seasons,'[4] and [Pathway] would take advantage of an emerging online capability at BYU-Idaho. It would also leverage the infrastructure of the institute program to enable local gathering and religious instruction across the world. Each of these pre-conditions were known to the Lord long before the creation of Pathway and were called upon in their needed time and season." *– Clark Gilbert, Inaugural Response*

As the saints worked to complete the Nauvoo temple in 1846, they knew they would soon be called to leave behind their beautiful city and the temple on which they had labored so joyfully. But they would not be asked to leave empty handed. Having been called by Brigham Young to serve in the Nauvoo temple, Sarah Rich expressed the feelings of the recently endowed Saints when she wrote, "If it had not been for the faith and knowledge that was bestowed upon us in that temple by the influence and help of the Spirit of the Lord, our journey would have been like one taking a leap in the dark."[5]

"Without prior notice, nearly 50 families were informed not only that they would be part of this new organization, but also that they would be asked to relocate their families to support its growth.... It is not by accident that BYU-Pathway Worldwide would grow out of BYU-Idaho, with its student focus and modest beginnings [and] its prophetic charge to 'reach a little lower' and 'lift ... a little higher.'"[6] *– Clark Gilbert, Inaugural Response*

The lessons learned in Kirtland and again in Nauvoo proved to be a great blessing as the saints moved west across the plains to the Salt Lake Valley where they built up many more temples to the Lord.

It was there in Utah where the bulk of the modern temple ceremony would be revealed to the apostle Wilford Woodruff while serving as the St. George temple

president. There he watched firsthand as members participated in the temple ordinances, and as he did, received revelation upon revelation by thinking as a user, for what the Lord would have in the presentation of His endowment.[7]

"Constructing a temple of the Lord requires that we keep Christ at the center and build according to His plans.[8] We must preserve that vision, so we don't get lost or give up when things get difficult. We can grow in confidence as our temple structure begins to take form. But even then, we remember it is not our temple alone, but a temple of the Lord. We must stay close to the plans He has given and seek direction from those He has asked to watch over its construction." – *Clark Gilbert, Inaugural Response*

Temples of Learning

Just as the saints and the Church received expanded instruction for the temple in their needed time and season, so too is BYU-Pathway Worldwide embarking on a journey of revelation, line upon line, in seeking how to provide access to higher education for students to build up their own temples of learning.

As the new temple begins to emerge, students and employees at BYU-Pathway can recognize the progress as they align their growth with the plans the Lord has created.



A choir of BYU-Pathway students provided musical performances during the inauguration.



President Gilbert, President Nelson, and President Oaks on the stand during the inaugural ceremony

President Nelson's Charge

Just as the gospel and temple ordinances transform us, so too do our temples of learning as we center our lives and education with His will. In highlighting this transformative power, President Russell M. Nelson shared the experiences of three individual students whose lives were transformed through PathwayConnect while emphasizing the importance of gathering and scripture study.

> **"This very act of gathering in institutes and Church buildings dedicated to the Lord … allows the Holy Ghost to testify of all truth more easily.…[9] As students prayerfully study and ponder the Book of Mormon each day, 'they are blessed in all things, both temporal and spiritual.'[10] It is no wonder so many PathwayConnect students have seen such transformative changes in their lives."** – *Russell M. Nelson, Inaugural Remarks*

In a call to undertake this deep transformation for themselves, President Nelson also encouraged members of the Church around the world to seek learning in their lives.

> **"I encourage each person, regardless of age, to continue to learn. Pursue whatever path will be most valuable to you and your family. You will be blessed as you do this. You will grow academically, professionally, and spiritually as you seek to enhance your education."** – *Russell M. Nelson, Inaugural Remarks*

Responses to the Inauguration

Students from around the world shared their feelings about BYU-Pathway Worldwide and its new president. One of the ways they did this was through a video presented during the inauguration. In a simple and heartfelt way, the students reflected on the principles and lessons learned, which they had built into their own temples of learning. In the video, Merry McGuire, a BYU-Idaho online student from Mesa, Arizona, shared her initial surprise at the prevalence of the Spirit in her coursework.

> *"I never knew that the Spirit could be so present in learning, and that's what I appreciate about BYU-Pathway the most is that the Spirit is there in every subject that I've learned."*

As he watched the video of students sharing their experiences in welcoming President Gilbert, PathwayConnect curriculum director, Bryan Pope, reflected back at all that the Lord has done to make education available to Church members locally.

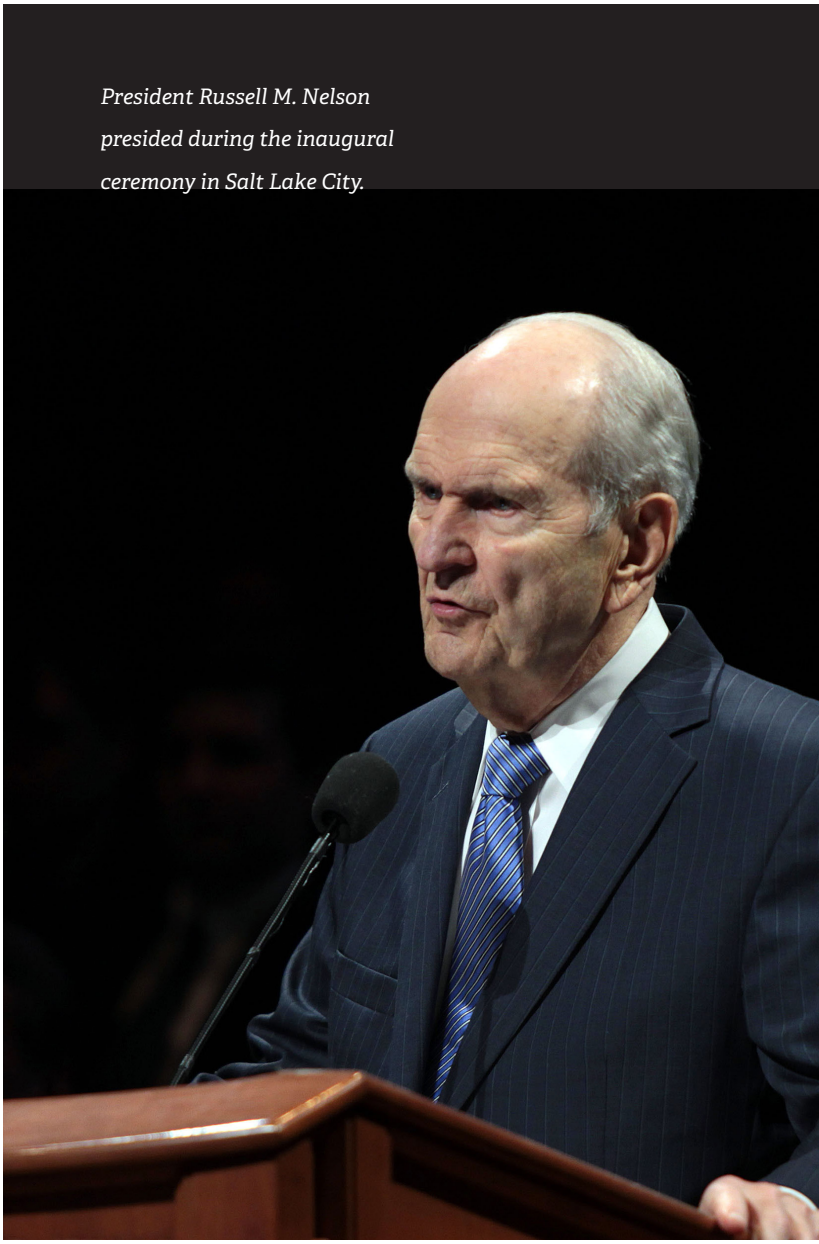
> *"When the students gave their welcome to President Gilbert, I felt how PathwayConnect had affected their lives, and I could not restrain the tears. I left the inauguration in awe having witnessed God doing his work and in complete joy that I get to be part of it."*

In an effort for even more individuals to be part of the inauguration, the event was streamed live to hundreds of PathwayConnect gathering locations for students across the world. Terry Barclay, a PathwayConnect student from Hartford, Connecticut, found strength and reassurance in President Gilbert's inaugural response.

> *"When President Gilbert spoke about building disciples of Jesus Christ, I thought of how we learn the gospel in our meetinghouses, but in PathwayConnect we learn how to really study the scriptures. My Heavenly Father has brought me here to get the teaching and education I need to be more self-reliant, to learn to teach, lead, and become the disciple that our Heavenly Father wants me to be."*

Tracey Prescott, a PathwayConnect student from Tongatapu, Tonga, shared her gratitude for BYU-Pathway as she reflected on President Nelson's charge:

> *"The call to action from President Nelson inspires me. I know that as we turn to Heavenly Father and trust Him fully, we will be able to accomplish our goals in life — even the ultimate goal of returning back to Heavenly Father with our families."*



President Russell M. Nelson presided during the inaugural ceremony in Salt Lake City.



President Gilbert with his wife, Christine, and President Nelson.



Nearly 800 people attended the inauguration ceremony in the LDS Conference Center Little Theater in Salt Lake City.

Closing

Both the temple and education work in concert to build students' confidence and lead to the path of salvation. While BYU-Pathway Worldwide may not share a physical campus and a temple on a hill,[11] the temples of learning it establishes throughout the world in the hearts and homes of its students will build on the legacy of the early saints and the heritage of BYU-Idaho as it seeks the Lord's will in moving this work forward.

"I promise you that as you lean unto the Lord and seek the Holy Ghost in your life, you will be blessed in ways you can't imagine.... We will seek ongoing guidance and counsel as this new temple of learning continues to take shape.... May we realize we are building temples of learning in our own lives and in the kingdom. I share my testimony and my love for the Savior Jesus Christ. I know this is His work." – *Clark Gilbert, Inaugural Response*

FOOTNOTES

1. 1 Corinthians 3:16
2. Clark G. Gilbert, "Remarks on Inaugural Response," BYU-Pathway Worldwide All-team Meeting, Salt Lake City, Utah, Nov. 2017.
3. Howard W. Hunter, "The Great Symbol of Our Membership," *Ensign*, Oct. 1994.
4. Doctrine & Covenants 88:42, 73
5. Sarah DeArmon Pea Rich, "Autobiography, 1814–93," Church History Library, 66; quoted by Richard G. Scott in Conference Report, April 2009, 42.
6. Gordon B. Hinckley, "Dedication of Gordon B. Hinckley Building," BYU-Idaho, Oct. 2002.
7. Jennifer Ann Mackley, *Wilford Woodruff's Witness: The Development of Temple Doctrine*, May 16, 2014.
8. Doctrine & Covenants 115: 14–15
9. See Moroni 10:4–5
10. Mosiah 2:41
11. See Henry B. Eyring, "The Temple and the College on the Hill," BYU-Idaho Devotional, June 2009.



THE *Importance* OF EDUCATION

BY COREY CHRISTENSEN

Corey Christensen began working for BYU-Pathway Worldwide in 2012 as an area manager over the eastern United States. He now works as the area manager over Africa, the Caribbean, and the Pacific.

PRETTY SOON THERE WOULDN'T BE ANYWHERE TO SIT.

The already crowded chapel in Ikeja, Nigeria, continued to fill as hundreds of Church members came to learn about PathwayConnect. They had worked, prayed, and waited for years for the program to come to their country, and in April 2017, it finally came.

I have come to learn that for many PathwayConnect students around the world, education is more than simply earning a degree — it is a doorway to improving lives and communities. During my travels as a BYU-Pathway area manager, I have seen students accomplish amazing things to develop personally and bless the lives of others.

Dedication to Education

In Nigeria, the desire and need for education is almost palpable. When PathwayConnect opened in Ghana in 2011, Church members in Nigeria were overjoyed and hopeful that the program would soon begin in their country, too. Unfortunately, because of uncontrollable circumstances, the timing for opening PathwayConnect in Nigeria wasn't right. As a result, many Nigerian students found themselves patiently waiting and praying for the day the program would open for them.

For others, the desire for education was so great that they decided to pack their bags and actually move to Ghana to participate in PathwayConnect. Over the years, I have met many students who spent weeks sleeping in chapels, at friends' houses, or sometimes even in the streets just for the chance to participate in PathwayConnect. Their desire for an education is so strong they overcome seemingly insurmountable odds to obtain one.

Elvis Aruhor, a Nigerian student who moved to Ghana to participate in PathwayConnect, once explained why students make such sacrifices for their education.

"I believe that being educated is the best thing that can happen to anyone," he said. "Education not only guarantees a better life, it also helps people acquire knowledge, eliminate illiteracy and ignorance, and puts a person in a better position to contribute meaningfully to the development and advancement of humanity."

But students in Nigeria aren't the only ones willing to sacrifice for the hope of education. All over the world, PathwayConnect students sacrifice in their own ways to improve their lives and the lives of those around them — single mothers balance work, school, and raising a family; men and women travel hours to be at their PathwayConnect gathering every week; and students leave their comfort zone to moderate a class discussion as a lead student.

Each of these students, no matter their sacrifice, amaze and inspire me. Just like the pioneers of old, they have committed themselves to do something they know will be of great benefit. I believe the Lord accepts the sacrifices of these dedicated students. He will shower His blessings upon each of them.

A Mighty Change

Quoting President Henry B. Eyring, BYU-Pathway President Clark Gilbert has reinforced that education is a "[mighty] struggle for perfection,"[1] an important part of our spiritual progression that allows us to improve our lives, provide for our families, and serve those around us.



Church members from Ikeja, Nigeria, gather at a local meetinghouse to learn about PathwayConnect.



Ralph and Solomon Boyd, two students who opened a school after completing PathwayConnect.

One thing that makes PathwayConnect great is the change students experience in their hearts as they gain knowledge and apply gospel teachings in their lives. The education they receive helps them learn and grow; then, they turn toward others in service by helping them do the same. I have seen students accomplish amazing things as they use their new-found skills and knowledge to improve their lives and turn outward, serve their communities, and strengthen their wards.

> Education not only guarantees a better life, it also helps people acquire knowledge, eliminate illiteracy and ignorance, and puts a person in a better position to contribute meaningfully to the development and advancement of humanity.

I saw this in the life of a man named Robert Talley who enrolled in PathwayConnect despite being diagnosed with Amyotrophic Lateral Sclerosis (ALS) — a terminal disease. Even though his doctors told Robert he would not live long enough to achieve his lifelong dream of earning a university degree, let alone finish PathwayConnect, Robert pressed on in the program — doing exceptionally well in his courses despite his weakness. Robert has since passed on, but I will always remember his dedication to education and not letting his disease dictate how he spent his final time on earth. I will never forget his amazing eternal perspective. I know Robert understood the importance of education and personal progression in this life. His legacy has been a blessing in the lives of many people and will continue to inspire many students in the future.

I also saw the change in Ralph and Solomon Okumah-Boyd, two brothers from Accra, Ghana. After completing PathwayConnect in 2016, Ralph and Solomon decided to construct a primary school to spread the blessings of education to their community. Just a few months later, their little school had more than 170 students and has continued to grow since then. I am amazed at the work Ralph and Solomon are doing to bring education to their community. Their actions have been an incredible blessing in the lives of the hundreds of people they serve and will continue to be a blessing in the lives of many more people to come.

Of the thousands of PathwayConnect students I have met, I have come to see with my own eyes that education truly improves lives and enables students to serve their families and give back to their communities.

The Importance of Education

When I think of the wonderful students in PathwayConnect, the words of a hymn come to mind:

"Because I have been given much, I too must give." Their actions illuminate the words of the Savior to the prophet Joseph Smith when He said, "For of him unto whom much is given much is required."[2]

Through these students, I have come to understand the importance of education. As I watch them use their education to improve their lives and serve their communities, I know they will truly accomplish amazing things. ■

FOOTNOTES

1. Henry B. Eyring, "Inaugural Response," Ricks College, Dec. 1971.
2. Doctrine & Covenants 82:3

Offering More Than a Bachelor's Degree

THE ROLE OF CERTIFICATES IN HIGHER EDUCATION

Most students (especially in the United States) desire to earn a bachelor's degree — the highest credential of the undergrad experience. But for part-time, online students, pursuing a bachelor's degree can take six or more years to complete.

This is why BYU-Idaho Online encourages students to earn a certificate and associate degree on the way to a bachelor's degree.

By taking just five courses (typically 15 course credits), students can earn a certificate in a program designed to provide them with specific and highly-employable skills,improving their professional opportunities as they work to finish their online associate and/or bachelor's degree. Nearly 3,000 students are currently pursuing a certificate online through BYU-Idaho.

One student from the United States explained the importance of certificates in professional development. He said "The biggest reason I got the certificate was to show progress toward my degree within my resume. I needed to show that growth to get an internship and a better job." Enrolling in an online certificate program in web media helped Jessica Oliveira, a former PathwayConnect student from Curitiba, Brazil, advance professionally and receive a promotion at her work.

"A certificate from BYU-Idaho was less expensive than other university courses in Brazil and it helped me build my professional resume," Jessica explained. "After I received my certificate I was recognized at the company I work for and given a pay raise and new responsibilities. But most importantly, my certificate helped me improve my knowledge both as a professional and as a student."

The skills students receive during their certificate courses are so valuable in the workplace that BYU-Pathway Worldwide encourages every student to begin their education after PathwayConnect with a BYU-Idaho online certificate.

For more information on BYU-Idaho's online certificate offerings, visit byupathway.lds.org/degrees. ■



Pathway students in Curitiba, Brazil — the first to earn online certificates in their country.

CONSTRUCTION WORKER YESTERDAY, MANAGER TODAY

BY KYLEE HALE

"I STRONGLY ENCOURAGE YOU TO CHANGE YOUR FIELD OF WORK."

Scott Maccarthy looked up to his doctor with uncertainty. He had worked in construction his whole life, and the idea of starting a new career without a university degree seemed impossible. But after four hip replacements in just seven years (both hips twice), Scott knew the doctor was right.





Scott and his wife, now faced with many uncertainties about his future employment, decided he should enroll in PathwayConnect — a decision that quickly led Scott to unexpected professional success.

An Unlikely Job Opportunity

In his final semester of PathwayConnect, Scott learned invaluable skills of professional writing and creating resumes through PathwayConnect's basic writing course. During that time, a supervisor position opened where he had been hired as a general maintenance worker.

Using the writing skills he learned in PathwayConnect, and taking a leap of faith, Scott applied for the position and was offered the job.

"PathwayConnect and life experiences prepared me for this opportunity," Scott said. "The writing course helped me construct a professional resume and gave me the confidence I needed to apply."

PATHWAYCONNECT & LIFE EXPERIENCES **PREPARED** ME FOR THIS OPPORTUNITY.



PathwayConnect and working toward an online degree helped Scott McCarthy develop skills that led to better job opportunities and pay.

Upon completion of PathwayConnect, Scott began an online bachelor's degree in business management through BYU-Idaho while working in his new position.

Entry-level Employee to Third in Command

About a year-and-a-half after working in his new job, a management position opened.

With much prayer and preparation, Scott applied what he had been learning in the BYU-Idaho business program to help him prepare for the interview.

"We knew Scott was working on furthering his education," said Scott's supervisor. "When we considered his education and the skills we had already witnessed, it was one of the easiest hiring decisions we had ever made."

Despite a pool of more than 100 applicants (many of whom had bachelor's degrees), Scott was offered the position.

"Both in PathwayConnect and as a student at BYU-Idaho, I made a commitment to try my best to succeed," Scott said. "I know that the Lord has helped me to do it and will continue to help me as I come to Him for help. Two years ago I was a construction worker for the local school district. Today, I manage the maintenance team I previously worked for."

In just two years, Scott went from being an entry-level employee to third in command with a generous pay increase.

Applying Coursework in the "Real World"

At first, accepting the manager position was intimidating to Scott. He didn't have a degree, and he had never worked in a management position. Through online courses, Scott has learned principles that he applies in his work.

"Everything in my coursework is something I can apply to my job every day," Scott said.

Scott plans to complete his bachelor's degree in the coming years and is grateful that he can continue

TWO YEARS AGO I WAS A CONSTRUCTION WORKER FOR THE LOCAL SCHOOL DISTRICT. TODAY I MANAGE THE MAINTENANCE TEAM.

his education at his own pace through BYU-Idaho's online degree program.

"Education is like the gospel; it's about progress," Scott explained. "Sometimes it's slow and steady, and sometimes it's a leap. But as long as you're progressing, that is what matters. And that is what PathwayConnect and BYU-Idaho Online have done for me." ■



Scott in his office at the maintenance, operations, and transportation center at Garden Grove Unified.



IN THE NEWS

The announcement of BYU-Pathway Worldwide has sparked considerable media interest as the organization was mentioned in more than 40 news sources throughout 2017.

LDS Church Announces Creation of Worldwide Education Program

KSL | FEB. 7, 2017
Salt Lake City, Utah, USA

BYU-Pathway Worldwide was created, having responsibility for the Pathway program as well as all online higher education in the Church Educational System. Clark G. Gilbert, then president of BYU-Idaho, was named the first president.

BYU-Idaho will continue to be an invaluable resource for BYU-Pathway Worldwide

Deseret News (Faith) | FEB. 11, 2017
Salt Lake City, Utah, USA

Clark Gilbert and Henry J. Eyring, who succeeded Gilbert as president of BYU-Idaho, joined in a press conference announcing the continued partnership between the two organizations as they continue on a "steady, upward course."

A choir of online students from Accra, Ghana, live-streamed a musical performance during a BYU-Idaho devotional.



BYU-Pathway Featured in Church World Report

Church News World Report | APR. 1, 2017
Salt Lake City, Utah, USA

BYU-Pathway Worldwide was featured in the World Report on Saturday, April 1, between the morning and afternoon sessions of general conference.

PathwayConnect Choir Sings in BYU-Idaho Devotional

Rexburg Standard Journal | APR. 27, 2017
Rexburg, Idaho, USA

PathwayConnect students from Accra, Ghana, sang during a BYU-Idaho devotional on April 25 via a live feed. The choir sang "The Lord is My Shepherd."

LDS Business College President Announces Plans to Support BYU-Pathway Worldwide

Deseret News (Faith) | MAY 3, 2017
Salt Lake City, Utah, USA

As president of LDS Business College, Bruce C. Kusch announced three new imperatives to help the college achieve its potential, the third of which establishes LDSBC as an integral partner with BYU-Pathway Worldwide.

BYU-Pathway Worldwide, BYU-Idaho, and ASU to Ease Transfer Requirements

Phoenix Business Journal | MAY 26, 2017
Phoenix, Arizona, USA

BYU-Pathway Worldwide and BYU-Idaho announced an agreement with Arizona State University (ASU), which will allow students two ways to easily transfer credits to ASU. This agreement is one of many partnerships

being worked on that will help PathwayConnect students pursue local educational options.

BYU-Pathway Worldwide Featured in the Ensign and Liahona

Ensign | AUG. 2017
Salt Lake City, Utah, USA

Elder Kim B. Clark shared how BYU-Pathway Worldwide is providing educational and spiritual opportunities for Church members around the world.

The 'Pioneer Heart' Drives Online Education Initiative

The Salt Lake Tribune | SEPT. 28, 2017
Salt Lake City, Utah, USA

The "Pioneer Heart" of sacrifice and frugality continues to be the focus for BYU-Pathway Worldwide employees as they relocate to Salt Lake City and expand the organization.

President Nelson Installs Clark Gilbert as First President of BYU-Pathway Worldwide

Deseret News (Faith) | NOV. 16, 2017
Salt Lake City, Utah, USA



Clark G. Gilbert was formally installed as the first president of BYU-Pathway Worldwide by President Russell M. Nelson. The inauguration was carried on a live feed to 458 BYU-Pathway gathering locations in 77 nations to more than 38,000 students. *(See inauguration feature, pg. 19)*

Design Thinking for Higher Education

Stanford Social Innovation Review | DECEMBER 2018
Stanford, California, USA

President Clark G. Gilbert and Arizona State University president, Michael Crow, explore how their respective institutions are innovating ways to address the needs of traditional, on-campus students while reaching out to serve thousands more across the world. ■



Photo credit: André Chung for The Chronicle

How a BYU Campus is Reshaping Education and the Mormon Faith

THE CHRONICLE OF HIGHER EDUCATION | JULY 13, 2017
Washington, D.C., USA

In the first article ever published about BYU-Pathway Worldwide from a major media outlet, *The Chronicle of Higher Education* pegs PathwayConnect "as one of online education's striking success stories."

The Chronicle outlines some of the key benefits of BYU-Pathway Worldwide and PathwayConnect, including the low tuition cost, the benefits of teaching one another at weekly gatherings, and stackable certificate and degree programs.

The article also highlights the diversity of BYU-Pathway's student body, noting that there are students of all ages, cultures, backgrounds, and economic situations enrolled.

BYU

PATHWAY

WORLDWIDE